## **EVOLVE XXIII Strategic Plan**

#### Symbol/Color Key

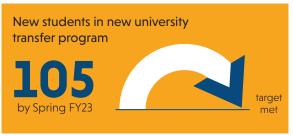








#### Graduate FY23 Goal 75% transfers to top 5 transfer college partners FY20 FY21 FY22 FY23







### **Program Optimization**



technology to

support teaching

and learning

**ABE Enrollment** 800 by FY23



target met

% Success



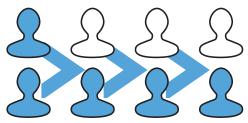
Program & course capacity

strategies



Implement OER resources





**Contracting FTE and headcount** 







delivery

modes





as part of the Five-Year Affirmative Action/ Equal Opportunity Plan



For diverse staff













updated by FY23



Three-year graduation rates for students with disabilities



Represents data from January 2024

# **EVOLVE XXIII Strategic Plan**

Progress Update

Symbol/Color Key

Target met On target





Transferability	Metrics (as of 1/2024)	Status
Increase the % of students that transfer to a 4-year institution after graduating from Northwood Tech.	FY19 - Graduates: 101 (6.23% of total grads) FY20 - Graduates: 182 (12.05% of total grads) FY21 - Graduates: 97 (6.95% of total grads) FY22 - Graduates: 78 (5.34% of total grads)	>
Increase graduate transfers to colleges with articulation agreements from 60% in FY20 to 75% in FY23 to top 5 transfer partners.	FY22 Graduates - 60% transferred to a school with an articulation agreement	>
Enroll 105 new students by spring 2023 in new university transfer program.	119 Students	>
Program Optimization	Metrics (as of 1/2024)	Status
Establish goal of 81% for course success across all delivery modes.	FY23 Overall Undergraduate Pass Rate = 89%	>
Research strategies to utilize program and course capacity more effectively.	Developing a baseline for program capacity: FY19 = 36% at capacity; FY23 = 53% at capacity	>
Increase ABE three-year students enrollment total to 800 by FY23	FY20 to FY23 ABE Enrollments = 1,233	>
Provide leading edge technology in all programs that support teaching and learning excellence.	Blackboard Ultra Conversion: 173 courses completed and approved. Project Elevate: Overall status is "yellow" or in watch status.	>
Implement OER resources and other solutions to decrease costs to students.	OER Pilot for Nursing Program in progress. 100% of 801 courses use OER. 90% of business courses use AER. (Note: AER is different than OER, but it is related.)	>
Perception	Metrics (as of 1/2024)	Status
Increase college enrollments and FTE in associate degree programs.	Current Year (as of 1/8/2024) - 2,357 headcount and 1092.37 FTE Last year (as of 1/8/2023) - 2,323 headcount and 1087.67 FTE	>
Increase college enrollments and FTEs.	Current Year (as of 1/8/2024) - 8.950 headcount and 1,642.20 FTE Last year (as of 1/8/2023) - 8,998 headcount and 1,609.49 FTE	>
Increase opportunities for students to share feedback.	Student Feedback Survey created	>
Increase the number of high school graduates from the Northwood Technical College Region with Dual Credit enrolling directly to Northwood Technical College from 13.4% to (FY20) to 17.5% (FY23).	FY22 grads (enrolled in FY23): 13.20%	>
Increase the number of students enrolled in apprenticeship programs to 125 by FY23.	FY23: 136 Apprenticeship Students	>
Increase FTE and headcount generated in 38.14 contracting to 47 FTE and 4015 headcount by FY23	3,193 students (headcount) and 66.45 (FTE) in FY23	>
DEI	Metrics (as of 1/2024)	Status
Implement targeted student goals, initiatives and activities identified by Northwood Technical College's Diversity, Equity and Inclusion Team as part of the Five-Year Affirmative Action/Equal Opportunity Plan for 2019-2024.	Establishment of student clubs and DEI panel discussions Identified achievement gaps for underserved student populations	>
Increase term-to-term retentions for all students, including underserved and special populations, to meet the state average.	FY23 - Overall Term to Term Retention: 81.64% (above the state average of 80.99%) Single Parent - matches state average Disabled - below the state average Economically Disadvantaged - matches state average Minority Students - matches state average	>
Increase three-year graduation rates for students with disabilities from 48.6% to 52%.	FY21 Cohort: 39.0%	>
Increase the number of ELL students served from 127 (FY20) to 200 (FY23)	FY20: 127 FY21: 45 FY22: 106 FY23: 105	>
Implement targeted staff goals, initiatives and activities identified by Northwood Technical College's Diversity, Equity and Inclusion Team as part of the Five-Year Affirmative Action/Equal Opportunity Plan for 2019-2024.	Modified recruitment practices including equivalencies for degrees 268 staff have completed non-biased recruitment training for inclusive interviewing practices.	>
Rebranding	Metrics (as of 1/2024)	Status
100% of branded materials, documents and other resources updated by FY23.	Complete	>